



# County of Los Angeles CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA  
Chief Executive Officer

September 12, 2007

Board of Supervisors  
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Fourth District

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Fifth District

To: Supervisor Zev Yaroslavsky, Chairman  
Supervisor Gloria Molina  
Supervisor Yvonne B. Burke  
Supervisor Don Knabe  
Supervisor Michael D. Antonovich

From: William T Fujioka  
Chief Executive Officer

A handwritten signature in black ink, appearing to read "William T. Fujioka", is written over the printed name and title.

## STATUS REPORT - COUNTYWIDE GANG STRATEGY

On May 8, 2007, your Board directed the Chief Executive Office (CEO), working in concert with the Countywide Criminal Justice Coordination Committee (CCJCC) and key County departments and commissions, to identify additional collaborating partners from other municipal, state, and federal agencies, as well as non-profit agencies such as independent think tanks; to review the findings and recommendations in the Sheriff's Report, the Advancement Project Report, and the Mayor's Gang Reduction Report; and to address the crisis of gang violence in our County through social service, public safety, and juvenile justice agencies.

Furthermore, the CEO was directed to develop recommendations for a comprehensive implementation plan, including a review of CCJCC's final gang funding report and cost analysis to successfully implement the plan, and report back for final review and approval within 120 days.

The CEO has taken a number of steps aimed at compliance with this project; however, this is a very complex and time-intensive effort, which cannot be completed within the 120-day timeline. Based upon the tasks completed and the tasks remaining, we are requesting an additional 120 days to allow for a more thorough review of the reports specified in the May 8, 2007, Board motion and the development of the Countywide gang strategy and implementation plan. In the interim, this report provides information on actions taken to date (see Attachment I for a chronological list of detail planning efforts).

### **Identification of Collaborating Partners**

The CEO, CCJCC, and Sheriff's representatives met on several occasions to review the tasks outlined in the May 8, 2007, Board motion and to make a preliminary identification of collaborators and partners necessary for the development of a comprehensive plan. Those identified were:

- Sheriff's Department
- District Attorney's Office
- The Advancement Project
- Drug Enforcement Agency
- Alcohol, Tobacco and Firearms
- Chief Information Office
- Information Systems Advisory Board
- Los Angeles Police Department
- Los Angeles County Police Chiefs Association
- County Prosecutors Association
- Los Angeles City Attorney
- City of Long Beach
- Los Angeles Unified School District
- Los Angeles County Office of Education
- Department of Parks and Recreation
- Human Relations Commissions (Los Angeles County and City of Los Angeles)
- Public Defender's Office
- Probation Department
- Department of Children and Family Services
- Service Integration Branch, Chief Executive Office
- Department of Public Social Services

After the preliminary list was established, it was decided a meeting was necessary to solicit ideas and participation of the identified groups and to gather input on other collaborators or partners necessary to succeed in this effort.

### **Kickoff Meeting**

Potential collaborators and partners invited to a July 9, 2007, kickoff meeting were provided an overview of the reports and plans the Board motion identified for review purposes. In attendance was representation from the Advancement Project, City of Los Angeles, Sheriff's Department, and CCJCC.

In addition, staff from the CEO presented a list of suggested workgroups, including preliminary goals and objectives of each, for the purpose of developing an approach to achieve the development of a comprehensive plan. Participants provided suggestions during the meeting and ideas and feedback over the following weeks. Many of the participants expressed a willingness to participate in the project.

A number of key participants indicated that while the workgroups presented in the meeting represented a good starting point, more direction was needed to clearly define the goals and objectives of the groups. Furthermore, several participants suggested that a steering committee be convened for the purpose of setting direction for this effort.

### **Current Status**

Since the July meeting, efforts have been underway to bring together a steering committee for the purpose of setting direction for the workgroups and the project as a whole. We are experiencing some difficulty in coordinating the schedules of the members of this committee, which include the following:

- William T Fujioka, Chief Executive Officer
- Ms. Connie Rice, Co-Director, Advancement Project
- William J. Bratton, Chief, Los Angeles Police Department
- Leroy D. Baca, Sheriff, County of Los Angeles
- David L. Brewer III, Superintendent, Los Angeles Unified School District
- Steve Cooley, District Attorney, Los Angeles County
- Donald Pedersen, President, Los Angeles County Police Chiefs Association
- Antonio R. Villaraigosa, Mayor, City of Los Angeles

The first meeting of the steering committee is tentatively scheduled for October 3, 2007. The goals for this group are:

- Develop a mission/vision statement and overall strategy
- Set the scope of the project
- Establish workgroups
- Establish goals, objectives, and an agenda for the workgroups' meetings
- Monitor the workgroups' progress (written monthly reports)
- Assist the workgroups in reaching a consensus, making decisions, and establishing action plans
- Establish processes and guidelines for the workgroups to assist them in achieving their goals

- Establish the executive structure to provide oversight, policy direction, and recommendations to the CEO and the Board of Supervisors with respect to development and implementation of the gang initiative.

Workgroups will convene following the development of project goals and objectives by the steering committee and will continue to meet over the next several months to develop recommendations for a Countywide gang strategy and implementation plan.

If you have any questions regarding the information provided in this report, please contact Deputy Chief Executive Officer Doyle Campbell, Public Safety, at (213) 893-2374.

WTF:SRH:RDC  
JW:yjf/llm

Attachment

Status.report.countywide.gang.strategy.bm